

## Template Form Letter – MMAH/MOI/MOF

The Honourable Paul Calandra  
Minister of Municipal Affairs and Housing  
College Park, 17th Floor  
777 Bay Street  
Toronto, Ontario M7A 2J3  
[Minister.mah@ontario.ca](mailto:Minister.mah@ontario.ca)

The Honourable Kinga Surma  
Minister of Infrastructure  
777 Bay Street  
5<sup>th</sup> Floor, Room 5E200  
Toronto, ON M7A 2J3  
[Minister.MOI@ontario.ca](mailto:Minister.MOI@ontario.ca)

The Honourable Peter Bethlenfalvy  
Minister of Finance  
Frost Building South, 7th Floor  
7 Queen's Park Crescent  
Toronto, Ontario  
M7A 1Y7  
[Minister.fin@ontario.ca](mailto:Minister.fin@ontario.ca)

Dear Ministers,

As you know, municipalities provide the services that Ontarians rely on every day. The fiscal framework that enables municipalities to do this work is broken. Failing to fix this problem fails residents, small businesses, health and public safety partners, and major industries.

Since last fall, AMO has called on your government to commit to working with municipalities on a Social and Economic Prosperity Review to put municipalities on solid fiscal footing for the benefit of Ontario's competitiveness and quality of life . The review calls on the provincial government to sit down with municipalities and work together to conduct a joint review of revenues, costs and financial risks, as well as an analysis of Ontario's infrastructure investment and service delivery needs. Since its launch, more than 150 municipalities and organizations have supported this work – *and counting*.

AMO and its members remain committed to this important initiative. The review is critical to Ontario's ability to make progress on the issues people care about most, including housing, healthcare, cost of living and public safety. The municipal fiscal sustainability

challenge is urgent, province-wide, and central to Ontario's social and economic prosperity.

*[Insert a sentence or two about your local circumstances, such as above average property tax increases, key financial pressures, and complex challenges that make this important to your municipality/organization]*

This work has received support from the opposition, who recognize the importance and urgency of a conversation on the state of municipal finances and the need for a comprehensive review of provincial-municipal fiscal arrangements. All three opposition leaders have committed to a New Deal for municipalities if elected in the next election.

Municipalities continue to call on Premier Ford to do what taxpayers expect – work together with municipal governments to get it done for Ontarians. **We urge your government to commit to this review at the upcoming AMO conference.** Working together, we can build a better Ontario.

Sincerely,

cc. Association of Municipalities of Ontario, [policy@amo.on.ca](mailto:policy@amo.on.ca)